

Company registration number 07678864 (England and Wales)

ACHIEVEMENT THROUGH COLLABORATION TRUST
(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 AUGUST 2022

Haines Watts
Chartered Accountants & Registered Auditors
Bridge House
157A Ashley Road
Hale
Altrincham
Cheshire
WA14 2UT

ACHIEVEMENT THROUGH COLLABORATION TRUST

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ACHIEVEMENT THROUGH COLLABORATION TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

Members	Mr R Duncan Mr S Lancaster Mr D Morris Mrs V Townson
Trustees	Mrs G Duxbury Mrs A Frith Mrs L Hall Mr D Hollings (Chair of Trustees) Mrs E Kosogorin Mrs S Wignall Mrs S Hussain Mrs L Copeland Mrs V Ferrier Mr T Nixon (resigned 19 November 2021)
Company Secretary	Mrs J Chambers (appointed 1 September 2022) Mrs J Goy (resigned 31 August 2022)
Senior Management Team • CEO • CEO • Chief Financial Officer • Chief Financial Officer • Deputy CEO • Head of HR	Mrs Jane Chambers (appointed 1 September 2022) Mr D Logan (resigned 18 April 2022) Mrs K Johnson (appointed 1 September 2022) Mrs J Goy (resigned 31 August 2022) Mrs T Harrison Miss B Lewis
Company registration number	07678864 (England and Wales)
Academies operated Bowland High Witton Park Academy Roseacre Primary Academy Thames Primary Academy	Location Grindleton Blackburn Blackpool Blackpool
Independent auditor	Haines Watts Bridge House Ashley Road Hale Altrincham WA14 2UT
Solicitor	Browne Jacobson 14th Floor, Spinningfields 1 Hardman Square Manchester M3 3ED
Banker	Lloyds Bank PO Box 6, 94 Fishergate Preston PR1 2JB

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year 1 September 2021 to 31 August 2022. The annual report serves the purposes of both a Trustees' report, and a Directors' report under company law.

Achievement Through Collaboration Trust (AtC) operates across three local authorities in the north west of England, serving communities in; Blackpool, Blackburn and the Ribble Valley. The combined pupil admission number is 2,835. On 1 September 2021 2,806 pupils were on roll.

Structure, governance and management

Constitution

The academy trust is a charitable company limited by guarantee and an exempt charity. The charitable company's Memorandum of Association is the primary governing document of the academy trust. The Trustees of Achievement through Collaboration Trust are also the directors of the charitable company for the purpose of company law.

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the reference and administrative details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

In accordance with normal practice, the academy has purchased insurance to protect Trustees, Governors and Officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover of up to £10,000,000 (2020: £10,000,000) on any one claim.

Method of recruitment and appointment or election of trustees

Trust board members, who are the directors of the Charitable Company for the purpose of company law, are nominated by all of the existing members. The Articles of Association require the Trust board members to appoint up to 19 Trustees to be responsible for the statutory and constitutional affairs of the charitable company and the management of the Trust. The Articles of Association contain provisions for the appointment of additional Trustees including Parent Trustees and Co-opted Trustees.

Trustees are appointed for a fixed term of 4 years but are eligible for re-election at the end of the fixed term.

The Trustees appoint a Local Governing Body (LGB) for each academy in Achievement through Collaboration Multi-Academy Trust. The Trustees will ensure that any Local Governing Body shall include at least 2 Parent Local Governors and 1 Staff Governor.

Policies and procedures adopted for the induction and training of trustees

New Trustees and Local Governors receive induction training and support from the Chief Executive and Chair of the Trustees or the Academy Headteacher and Chair of LGB as appropriate. Trustees and LGBs complete a skills audit and highlight their training needs annually. These are then addressed by sourcing relevant provision either from within the Trust or externally.

Organisational structure

The Trustees review the Scheme of Delegation on an annual basis and any changes are in line with the Articles of Association. Changes are reflected in the revised governance handbook published annually and distributed to all trustees, LGBs and Headteachers.

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Arrangements for setting pay and remuneration of key management personnel

Trustees have delegated responsibility for setting pay policies and levels to the Trust's Resources Committee. The Achievement through Collaboration Trust has adopted a single pay policy and appraisal policy for the whole trust.

The pay levels for central trust staff have been set by Trustees to reflect the level of responsibility and the size of the academies (and their individual pay structures) within the Achievement through Collaboration Trust.

Trade union facility time

Under the provisions of the Trade Union (Facility Time Publication Requirements) Regulations 2017, where an academy trust has more than 49 full time equivalent employees throughout any 7 months within the reporting period, it must include information included in Schedule 2 of the Regulations. The information to be published consists of four tables covering:

Relevant Union Officials	0
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Percentage of time spent on facility time

Percentage of time	Number of employees
0%	0
1%-50%	0
51%-99%	0
100%	0

Percentage of pay bill spent on facility time

Provide the total cost of facility time	£8,902
Provide the total pay bill	£13,984,289
Provide the percentage of the total pay bill spent on facility time	0.06%

Paid trade union activities was zero.

Engagement with employees (including disabled persons)

AtC is an equal opportunity employer, as a public organisation AtC fulfils the statutory obligations in respect of equalities and all protected characteristics. Integral to the values of the organisation is communication and consultation with employees, both directly and indirectly via the recognised trade unions in the joint consultative committee.

All employees are invested in the performance of the organisation and contribute to systems and procedures in each location the Trust operates. Structures that facilitate communication flow between employees and leaders within the organisation enable two way communication that informs policy.

Engagement with suppliers, customers and others in a business relationship with the trust

AtC fosters positive relationships with suppliers through maintaining and fulfilling contractual obligations. Engagement with customers is a key part of our work and is maintained with face to face events with individual invitations throughout the year for each customer and consumer to meet with employees and leaders to feedback on performance and agree goals for future.

Where the wider community is concerned AtC listens and acts appropriately to respond to feedback in the services that are offered, or the suggested improvements put forward. In respect of funders, AtC upholds the standards necessary for those serving in public sector roles and fulfils the remit of achieving value for money by benchmarking using the tools provided by ESFA.

Related parties and other connected charities and organisations

AtC consists of four academies, Bowland High, Roseacre Primary Academy, Thames Primary Academy and Witton Park Academy. The Trust is approved as a Sponsor Academy by the Department for Education.

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities

Objects and aims

1. We base our policies, curriculum and decisions on three core principles:
 - a. Children come first, and are at the heart of all we do
 - b. Positive relationships underpin all of our work
 - c. High expectations – everybody can achieve
2. Schools collaborate to achieve excellence in all areas, but individual school identity matters
3. We promote traditional values of respect, honesty, diligence and responsibility
4. The development of the whole child drives the learning experience
5. Every learner has equal value in our community
6. Our learners should achieve higher standards than others from similar contexts.

Objectives, strategies and activities

Three guiding principles drive all of our work and decision-making:

- a. **Children come first, and are at the heart of all we do.**
Our academies exist for our learners. In formulating our policies and development priorities, the desire to create the best possible learning environment, deliver the best possible provision, and achieve the best possible outcomes for our young people is fundamental.
- b. **Positive relationships underpin all of our work.**
Young people respond most positively and learn best, when their social and emotional development is strong. The craft of the classroom is multi-faceted, but we believe the most effective teachers have an ability to connect with learners and create a positive environment founded on encouragement. We work hard to create a climate in our schools where all members are respectful, providing safe and meaningful opportunities for students to develop positive relationships with one another so that they fully engage in learning.
- c. **High expectations – everybody can achieve.**
There is an expectation that all pupils will make progress relative to their starting points over the course of their time in our schools. We are committed to meeting the needs of all our learners, having very high expectations of our staff and the young people themselves. Barriers to learning cannot be viewed as excuses for underachievement and we will work with young people and their parents/carers to provide the support and challenge whatever the need.

Public benefit

In setting our objectives and planning our activities the Trustees have given careful consideration to the Charity Commission's general guidelines on public benefit.

Strategic report

Achievements and performance

Review of activities

Most of the AtC's income is obtained from the ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the period ending 31 August 2021 and the associated expenditure are shown as restricted funds in the statement of financial activities.

AtC has also received grants for fixed assets from the ESFA. In accordance with the charities recommended practice such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fund balance is reduced by annual depreciation charges over the expected useful life of the asset concerned.

Parliament has agreed, at the request of the Secretary of State for Education, to guarantee that, in the event of academy closure, outstanding LGPS liabilities would be met by the Department for Education. The guarantee came into force on the 18 July 2013.

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Key performance indicators

In light of our objectives above, as well as national expectations for all schools, our main indicators are:

- Academic outcomes for all pupil groups.
- Attendance and welfare data; including absence and persistent absence levels for all pupil groups; pupil exclusion information and the levels of reported bullying and racist incidents.
- Feedback from parents and pupils about specific aspects of our provision and overall satisfaction with their experience of each school.

AtC has clear governance structures and a committed group of Trustees. All Trustees have received training in core financial and standards relating to academies and there is a detailed scheme of delegation in place as well as terms of reference and responsibility for the Board and its committees. A governance handbook and year planner ensures all core responsibilities are addressed during the academic year.

Performance of AtC schools has remained strong in attainment and progress. Pupils in our schools perform well compared to their counterparts locally, regionally and nationally. Capacity within AtC is strong and support provided to other schools and trusts has been well received.

Schools within the Trust are popular with the communities they serve and have a combined published admission number of 500. Demand for places in secondary schools remains very high and we are working with the LA's in which they are located to increase the PAN in order to meet local demand. Our primary schools are facing the challenge of a falling birth rate in Blackpool and the Trust will consult to reduce the PAN at Roseacre during the Autumn of 2022.

Amongst other priorities, AtC aims to continue to grow during the 2022/23 academic year.

Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Promoting the success of the company

Trustees take their responsibility in regard to decision making and accountability seriously and make judgements which are in the best interest of the children and communities we serve and take due regard for the duty of care of all employees. This approach provides adequate checks and balances which are likely to promote the ongoing success of the company.

Financial review

Financial performance

During the period ended 31 August 2022, the total income was £19,408,000 (2021: £21,717,000) and expenditure was £20,023,000 (2021: £18,524,000). The deficit for the 12 months to 31 August 2022 before actuarial gains and losses was £615,000 (2021: £3,193,000 surplus).

At 31 August 2022 the net book value of fixed assets was £31,381,000 (2021: £31,624,000) and movements in tangible fixed assets are shown in note 13 to the financial statements. The assets are used exclusively for providing education and associated support services to pupils.

AtC held fund balances at 31 August 2022 of £33,135,000 (2021: £23,317,000). This comprised of restricted fixed asset funds of £31,381,000 (2021: £31,668,000), restricted income funds of £597,000 (2021: £324,000), unrestricted funds of £2,603,000 (2021: £2,392,000), and a pension reserve deficit of £1,446,000 (2021: £11,067,000) which relates to the Local Government Pension Scheme "LGPS".

COVID has had a financial impact in terms of generating additional costs and seeing a reduction in income for example, catering income and lettings income. The Trust has used reserves to purchase IT devices to ensure that staff and students had the resources to work remotely during the pandemic. The Trust has also used reserves to fund additional cleaning to comply with each individual school's risk assessment. Food vouchers or food parcels were provided to all free school meal pupils during periods of isolation, school closures and during school holidays.

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

All schools received Covid Catch Up Funding to tackle the impact of lost teaching time. This additional funding has been utilised in the following way:

- Employing additional staff to run catch up sessions
- Engaging with outside agencies to target specific student groups
- Purchase software packages aimed at delivering catch up sessions and material

The principal source of funding for the trust is GAG income which is used to support the key objectives of the Trust through delivery of the trust development plan and delivery of the curriculum plans at each school.

The cost of the LGPS remains a modest liability when assets of the trust are set against the liability.

Reserves policy

The Trustees review the reserve levels of the trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves.

The Trustees updated the Reserves and Investments Policy in March 2018 and in doing so established an appropriate level of free reserves within the trust. This is to provide sufficient working capital to cover delays between and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

AtC's current level of free reserves is as disclosed in note 17. Monitoring of cash flow during the year indicated that there was never a significant measure of concern relating to cash flow or the level of free reserves.

Investments policy

All investments are agreed by the Trustees who have regard to the Charity Commission guidance in relation to charity investment policy. The trust does not have any investments other than cash, which is held in normal operations. The Trustees have adopted a low risk strategy to its cash balances. Surplus cash is held in short fixed term deposit accounts, this allows the amount to be reviewed and reduced or increased depending on the cash flow required whilst earning a competitive rate.

Principal risks and uncertainties

The Trustees have assessed the major risks to which the Trust is exposed. In particular, those relating to reassessing and remodelling the operational areas of the sites, facilities and of teaching spaces to ensure Covid-19 secure operating. The Trustees have implemented a system to assess the risks the Trust faces especially in the operational areas which include teaching, health and safety and the control of finance. The Trustees have revised systems including risk assessments, operational procedures and internal controls in order to minimize risk. Where significant financial risk remains they have adequate insurance cover. The Trust has an effective system of internal financial control.

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Streamlined Energy and Carbon Reporting

UK Greenhouse gas emissions and energy use data for the period	1 September 2021 to 31 August 2022	1 September 2020 to 31 August 2021
Energy consumption used to calculate emissions (kWh)	2,766,826	2,966,783
Energy consumption breakdown (kWh) ▪ Gas ▪ Electricity, ▪ Transport fuel	1,545,525 1,176,651 44,650	2,035,249 908,370 23,164
<u>Scope 1 emissions in metric tonnes CO₂e</u> Gas consumption Owned transport - mini-buses <u>Total scope 1</u>	283.08 tCO ₂ e 2.31 tCO ₂ e 285.39 tCO₂e	372.78 tCO ₂ e 3.03 tCO ₂ e 375.81 tCO₂e
<u>Scope 2 emissions in metric tonnes CO₂e</u> Purchased electricity	249.84 tCO ₂ e	192.87 tCO ₂ e
<u>Scope 3 emissions in metric tonnes CO₂e</u> Business travel in employee owned vehicles	8.56 tCO ₂ e	2.68 tCO ₂ e
Total gross emissions in metric tonnes CO₂e	543.79 tCO₂e	571.36 tCO₂e
<u>Intensity ration</u> Tonnes CO ₂ e per pupil	0.20	0.21
<u>Quantification and Reporting Methodology:</u> We have followed the 2019 HM Government Environment Reporting Guidelines. We have also used the GHG Reporting Protocol - Corporate Standard and have used the 20201 UK Government's Conversion Factors for Company Reporting. <u>Intensity measurement</u> The chosen intensity measurement ratio is total gross emissions in metric tonnes CO₂e per pupil, the recommended ratio for the sector. <u>Measures taken to improve energy efficiency</u> We have installed solar panels and energy efficiency lighting at Bowland High and have increased video meeting technology to reduce the need for travel between sites.		

ACHIEVEMENT THROUGH COLLABORATION TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Plans for future periods

Future Developments

Achievement through Collaboration Trust has identified the following plans for the future:

- Develop a resiliency plan to support all stakeholders to recover effectively from the Covid-19 crisis.
- Continue to develop the central services offer to include; IT, premises management, catering and procurement.
- Ensure academic progress for all pupil groups in all academies, address specific areas where performance has dipped or is in need of further improvement.
- Move forward with the Digital Strategy to bring all schools up to a level playing field in terms of IT infrastructure and hardware
- Maximise the use of reserves to support improvements in our schools through improved infrastructure, staff development and curriculum development as a result of schools operating balanced budgets.
- Increase interaction between pupils and provide common experiences so that we facilitate meaningful integration across the school communities as seen in the Casey Review 2016 and referenced in the governance handbook.
- Actively seek further secondary and primary phase schools to join AtC.

Funds held as custodian trustee on behalf of others

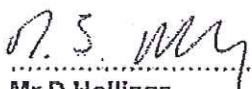
There are no funds which Achievement through Collaboration Trust hold as a custodian.

Auditor

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 8 December 2022 and signed on its behalf by:



Mr D Hollings
Chair of Trustees

ACHIEVEMENT THROUGH COLLABORATION TRUST

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2022

Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Achievement through Collaboration Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance. The board of trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Achievement through Collaboration Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of trustees has formally met 4 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

Trustee	Meetings Attended	Out of a possible
Mr D Hollings, Chair of Trustees	4	4
Ms S Wignall	3	4
Miss V Ferrier	4	4
Mrs A Frith	3	4
Mrs G Duxbury	4	4
Mrs L Hall	3	4
Mrs K Kosogorin	0	4
Mrs L Copeland	2	4
Mrs S Hussain	4	4
Mr T Nixon	0	1

ACHIEVEMENT THROUGH COLLABORATION TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The Resources Committee is a sub-committee of the main board of trustees. Its purpose is to:

- Agree a funding model across the Trust
- Establish a scheme of financial delegation, including relevant policies
- Formulate and set the Trust budget and approve significant variances
- Agree investment policy for the Trust
- Establish systems for stakeholder engagement across the Trust
- Ensure effective H&S systems are in place for the Trust
- Property and asset management
- Set Trust Pay and appraisal policies
- Determine central services provided to academies
- Establish effective financial controls
- Establish Trust HR policies, including recruitment, discipline, capability, absence, grievance policies
- Maintain the process for appointing CEO and cross-trust staff
- Approve relevant Trust policies
- Set term dates parameters for the Trust
- Ensure effective systems for safeguarding are in place
- Set common admissions criteria/philosophy

Attendance at meetings in the year was as follows:

Trustee	Meetings Attended	Out of a possible
Mrs S Wignall, Chair	3	3
Mrs L Hall	2	3
Mrs L Copeland	3	3

The Audit and Risk Committee is also a sub-committee of the main board of trustees. Its purposes are as follows:

- Appoint external auditor
- Review performance of external auditor
- Review the internal audit programme
- Keep trust financial management and reporting processes under review
- Review policies regarding fraud, whistleblowing and compliance
- Review effectiveness of risk management policies and governance generally
- Ensure compliance with Academies Financial Handbook
- Ensure compliance with other regulations
- Monitor effectiveness of stakeholder engagement

Attendance at meetings in the year was as follows:

Trustee	Meetings Attended	Out of a possible
Mrs A Frith, Chair	2	3
Mrs G Duxbury	3	3
Mrs Shanaz Hussain	3	3

ACHIEVEMENT THROUGH COLLABORATION TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The standards committee is also a subcommittee of the main board of trustees. The role of the standards committee is to assess the performance of each of our schools in relation to the goals that have been set. This includes;

- An evaluation of the curriculum including the quality of education being provided and the outcomes pupils achieve
- The personal development of pupils and how well each school meets the needs of its' pupils
- Whether safeguarding is effective
- An assessment of the expectations for behaviour and attitudes of pupils
- Leadership and management within the Trust

Trustee	Meetings Attended	Out of a possible
Mrs A Frith, Chair	3	3
Mr D Hollings	2	3
Mrs S Hussain	3	2
Mrs K Kosogorin	0	3

Review of value for money

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy has delivered improved value for money during the year by:

- Reviewing the leadership structure at Witton Park Academy and Bowland High and the support staff structure at Bowland High
- Reviewing the learning support structure at Witton Park Academy and reducing overall delivery costs
- Implementing a new MIS system across the trust to improve sharing of information and accessibility
- Bringing the catering service in house at Roseacre Primary and Thames Primary in order to reduce overall costs and provide better quality food to our pupils
- Reviewing service level agreements in order to identify cost savings
- Centralising IT management across the trust to reduce duplication of effort and identify efficiencies through economies of scale
- Improve financial planning systems to identify areas where efficiencies can be made
- Increase benchmarking opportunities within the trust and with other comparable schools
- Introduce single HR system across the Trust to ensure streamlined reporting and operating procedures

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Achievement through Collaboration Trust for the year 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and financial statements.

ACHIEVEMENT THROUGH COLLABORATION TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Capacity to handle risk

The board of trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The risk and control framework

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the Resources committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties; and
- identification and management of risks.

The academy trust has appointed Red Rambler Ltd to carry out the academy trust's internal scrutiny checks from 1 September 2021.

The internal auditor's role includes giving advice on financial and other matters and performing a range of checks on the academy trust's financial and other systems. In particular, the checks carried out in the current period included:

- Testing that the scheme of delegation has been applied correctly and consistently
- Testing of payroll systems
- Testing of monthly management accounts
- Testing of bank reconciliations and control account reconciliations
- Testing premises management controls and checks
- Testing information security integrity
- Testing business continuity and resilience within the finance team
- Testing the audit arrangements to ensure they are robust and comply with the Academies Financial Handbook
- Testing budgeting planning, monitoring and reporting
- Testing spending decisions and transactions
- Testing income recognition
- Testing cash control
- Testing personnel and payroll management
- Testing risk management procedures
- Testing asset management

On a termly basis, the auditor reports to the board of trustees, through the audit committee on the operation of the systems of control and the discharge of the board of trustee's financial responsibilities and annual prepares an annual summary report to the committee outlining the areas reviewed, key findings, recommendation and conclusions to help the committee consider actions and assess year on year progress.

Review of effectiveness

As Accounting Officer, the CEO (Mrs J Chambers) has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor; and
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

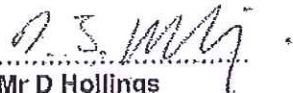
ACHIEVEMENT THROUGH COLLABORATION TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 8 December 2022 and signed on their behalf, by:


Mr D Hollings
Chair of Trustees


Mrs J Chambers
Accounting Officer

ACHIEVEMENT THROUGH COLLABORATION TRUST

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2022

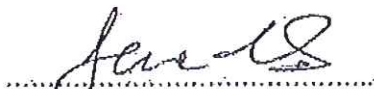
As accounting officer of Achievement Through Collaboration Trust, I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2021.

I confirm that the following instances of material irregularity, impropriety or funding non-compliance discovered to date have been notified to the board of trustees and ESFA. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA:

Financial issues:

- It was noted that during the year the academy trust did not report some of the related party transactions that took place contrary to the requirements of section 5.41 of the ATH 2021.
- It was noted that during the year the academy trust did not obtain a statement of assurance from a related party for transactions which exceeded £2,500, contrary to the requirements of section 5.49 of the ATH 2021.



Mrs J Chambers
Accounting Officer

Date: 8 December 2022

ACHIEVEMENT THROUGH COLLABORATION TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The trustees (who are also the directors of Achievement Through Collaboration Trust for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Academies Accounts Direction 2021 to 2022 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law, the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 8 December 2022 and signed on its behalf by:


Mr D Hollings
Chair of Trustees

ACHIEVEMENT THROUGH COLLABORATION TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACHIEVEMENT THROUGH COLLABORATION TRUST

FOR THE YEAR ENDED 31 AUGUST 2022

Opinion

We have audited the accounts of Achievement Through Collaboration Trust for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the accounts, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the accounts and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the accounts themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ACHIEVEMENT THROUGH COLLABORATION TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACHIEVEMENT THROUGH COLLABORATION TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error. In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the group's or the parent charitable company's financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

ACHIEVEMENT THROUGH COLLABORATION TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACHIEVEMENT THROUGH COLLABORATION TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Identify and test journal entries, in particular any journal entries posting with unusual account combinations.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or parent charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation (ie. gives a true and fair view).
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Candice Beynon FCCA (Senior Statutory Auditor)

for and on behalf of Haines Watts

Chartered Accountants

Statutory Auditor

Bridge House

Ashley Road

Hale

Altrincham

WA14 2UT

Date: 

ACHIEVEMENT THROUGH COLLABORATION TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ACHIEVEMENT THROUGH COLLABORATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2022

In accordance with the terms of our engagement letter dated 21 May 2020 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Achievement Through Collaboration Trust during the period 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Achievement Through Collaboration Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Achievement Through Collaboration Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Achievement Through Collaboration Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Achievement Through Collaboration Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Achievement Through Collaboration Trust's funding agreement with the Secretary of State for Education dated 1 August 2011 and the Academy Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

ACHIEVEMENT THROUGH COLLABORATION TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ACHIEVEMENT THROUGH COLLABORATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The work undertaken to draw to our conclusion includes:

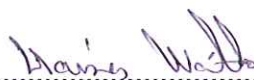
- We have confirmed that the activities conform to the academy trust's framework of authorities. As identified by review of minutes, management accounts, discussion with the accounting officer and other key management personnel.
- We have carried out an analytical review as part of the consideration of whether general activities of the academy trust are within the academy trust's framework of authorities.
- We have considered the evidence supporting the accounting officer's statement on regularity, propriety and compliance and have evaluated the general control environment of the academy trust and extended the procedures required for financial statements to include regularity.
- We have assessed and tested a sample of the specific control activities over regularity of a particular activity. In performing sample testing of expenditure, we have considered whether the activity is permissible within the academy trust's framework of authorities. We confirm that each item tested has been appropriately authorised in accordance with the academy trust's delegated authorities and that the internal delegations have been approved by the board of trustees, and conform to the limits set by the Department for Education.
- Formal representations have been obtained from the board of trustees and the accounting officer acknowledging their responsibilities including disclosing all non-compliance with laws and regulations specific to the authorising framework, access to accounting records, provision of information and explanations, and other matters where direct evidence is not available.
- In performing sample testing of expenditure, we have reviewed against specific terms of grant funding within the funding agreement. We have reviewed the list of suppliers and have considered whether supplies are from related parties and have reviewed minutes for evidence of declaration of interest, and whether or not there was involvement in the decision to order from this supplier.
- We have performed sample testing of other income and tested whether activities are permitted within the academy trust's charitable objects.

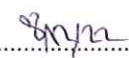
Conclusion

In the course of our work, except for the matters listed below, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Financial issues:

- It was noted that during the year the academy trust did not report some of the related party transactions that took place contrary to the requirements of section 5.41 of the ATH 2021.
- It was noted that during the year the academy trust did not obtain a statement of assurance from a related party for transactions which exceeded £2,500, contrary to the requirements of section 5.49 of the ATH 2021.


.....
Haines Watts
Reporting Accountant

Date: 

ACHIEVEMENT THROUGH COLLABORATION TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2022 £'000	Total 2021 £'000
Income and endowments from:						
Donations and capital grants	3	-	-	272	272	281
Donations - transfer of existing academy into the trust		-	-	-	-	3,739
Charitable activities:						
- Funding for educational operations	4	-	18,102	-	18,102	17,112
Other trading activities	5	800	234	-	1,034	585
Total		<u>800</u>	<u>18,336</u>	<u>272</u>	<u>19,408</u>	<u>21,717</u>
Expenditure on:						
Charitable activities:						
- Educational operations	8	369	18,676	978	20,023	18,524
Total	6	<u>369</u>	<u>18,676</u>	<u>978</u>	<u>20,023</u>	<u>18,524</u>
Net income/(expenditure)		431	(340)	(706)	(615)	3,193
Transfers between funds	17	(220)	(199)	419	-	-
Other recognised gains/(losses)						
Actuarial gains/(losses) on defined benefit pension schemes	19	-	10,433	-	10,433	(1,226)
Net movement in funds		211	9,894	(287)	9,818	1,967
Reconciliation of funds						
Total funds brought forward		2,392	(10,743)	31,668	23,317	21,350
Total funds carried forward		<u>2,603</u>	<u>(849)</u>	<u>31,381</u>	<u>33,135</u>	<u>23,317</u>

ACHIEVEMENT THROUGH COLLABORATION TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

FOR THE YEAR ENDED 31 AUGUST 2022

Comparative year information Year ended 31 August 2021	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2021 £'000
Income and endowments from:					
Donations and capital grants	3	-	-	281	281
Donations - transfer of existing academy into the trust		259	(2,222)	5,702	3,739
Charitable activities:					
- Funding for educational operations	4	-	17,112	-	17,112
Other trading activities	5	524	61	-	585
Total		<u>783</u>	<u>14,951</u>	<u>5,983</u>	<u>21,717</u>
Expenditure on:					
Charitable activities:					
- Educational operations	8	603	16,996	925	18,524
Total	6	<u>603</u>	<u>16,996</u>	<u>925</u>	<u>18,524</u>
Net income/(expenditure)		180	(2,045)	5,058	3,193
Transfers between funds	17	-	(929)	929	-
Other recognised gains/(losses)					
Actuarial losses on defined benefit pension schemes	19	-	(1,226)	-	(1,226)
Net movement in funds		180	(4,200)	5,987	1,967
Reconciliation of funds					
Total funds brought forward		2,212	(6,543)	25,681	21,350
Total funds carried forward		<u>2,392</u>	<u>(10,743)</u>	<u>31,668</u>	<u>23,317</u>

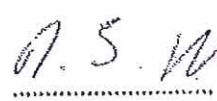
ACHIEVEMENT THROUGH COLLABORATION TRUST

BALANCE SHEET

AS AT 31 AUGUST 2022

		2022	2021
	Notes	£'000	£'000
Fixed assets			
Tangible assets	12	31,381	31,624
Current assets			
Debtors	13	476	744
Cash at bank and in hand		3,647	3,273
		4,123	4,017
Current liabilities			
Creditors: amounts falling due within one year	14	(912)	(1,237)
Net current assets		3,211	2,780
Total assets less current liabilities		34,592	34,404
Creditors: amounts falling due after more than one year	15	(11)	(20)
Net assets before defined benefit pension scheme liability		34,581	34,384
Defined benefit pension scheme liability	19	(1,446)	(11,067)
Total net assets		33,135	23,317
Funds of the academy trust:			
Restricted funds	17		
- Fixed asset funds		31,381	31,668
- Restricted income funds		597	324
- Pension reserve		(1,446)	(11,067)
Total restricted funds		30,532	20,925
Unrestricted income funds	17	2,603	2,392
Total funds		33,135	23,317

The accounts were approved by the trustees and authorised for issue on 8 December 2022 and are signed on their behalf by:


 Mr D Hollings
 Chair of Trustees

Company registration number 07678864

ACHIEVEMENT THROUGH COLLABORATION TRUST

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022 £'000	£'000	2021 £'000	£'000
Cash flows from operating activities					
Net cash provided by operating activities	20		802		452
Cash funds transferred on conversion			-		718
			<u>802</u>		<u>1,170</u>
Cash flows from investing activities					
Capital grants from DfE Group		141		148	
Capital funding received from sponsors and others		175		-	
Purchase of tangible fixed assets		(736)		(1,146)	
Proceeds from sale of tangible fixed assets		1		-	
		<u>1</u>		<u>-</u>	
Net cash used in investing activities			(419)		(998)
Cash flows from financing activities					
New long term bank loan		-		35	
Repayment of Salix loan		(9)		(26)	
		<u>(9)</u>		<u>9</u>	
Net cash (used in)/provided by financing activities			(9)		9
Net increase in cash and cash equivalents in the reporting period			374		181
Cash and cash equivalents at beginning of the year			3,273		3,092
Cash and cash equivalents at end of the year			<u>3,647</u>		<u>3,273</u>

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

Achievement Through Collaboration Trust is a charitable company. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the trustees' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Transfer of assets from existing academies

Where assets and liabilities are received on the transfer of an existing academy into the academy trust, the transferred net assets are measured at fair value and recognised in the balance sheet at the point when the risks and rewards of ownership pass to the academy trust. Income equal to the net assets transferred is recognised within donations and capital grant income.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably. This includes redundancy and severance payments.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land and buildings	2% straight line (buildings), 0.8% straight line (land), 5% straight line (roofing works), 6.67% straight line (windows, doors and other renovations)
Assets under construction	Nil
Computer equipment	33% straight line
Fixtures, fittings & equipment	25% straight line
Motor vehicles	25% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.7 Leased assets

Rentals payable under operating leases are charged on a straight-line basis over the period of the lease.

1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education and Skills Funding Agency, Department for Education, the local authority and other funders.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.12 PFI Charge

The academy buildings were built under a PFI agreement, as at 31 August 2022 the agreement had a further 16 years to run. The local authority will continue to pay the unitary charge to the PFI provider under the pre-existing PFI contract. In turn, the academy trust will continue to pay the local authority but there may be a shortfall, known as an affordability gap, which fluctuates based on the number of pupils attending the school in any given academic year. The local authority will fund the affordability gap until the contract expires.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
Donated fixed assets	-	-	-	89
Capital grants	-	97	97	192
Other donations	-	175	175	-
	<u>-</u>	<u>272</u>	<u>272</u>	<u>281</u>

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

4 Funding for the academy trust's charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
DfE/ESFA grants				
General annual grant (GAG)	-	15,252	15,252	13,995
Other DfE/ESFA grants:				
- UIFSM	-	97	97	152
- Pupil premium	-	1,112	1,112	960
- Teachers' Pension Grant	-	13	13	500
- Teachers' Pay Grant	-	5	5	171
- Summer School Grant	-	-	-	67
- Others	-	578	578	41
	<u>-</u>	<u>17,057</u>	<u>17,057</u>	<u>15,886</u>
Other government grants				
Local authority grants	-	1,045	1,045	938
	<u>-</u>	<u>1,045</u>	<u>1,045</u>	<u>938</u>
COVID-19 additional funding				
DfE/ESFA				
Catch-up premium	-	-	-	284
	<u>-</u>	<u>-</u>	<u>-</u>	<u>284</u>
Other incoming resources	-	-	-	4
	<u>-</u>	<u>-</u>	<u>-</u>	<u>4</u>
Total funding	<u>-</u>	<u>18,102</u>	<u>18,102</u>	<u>17,112</u>

The academy trust received £1,045,000 (2021 - £938,000) from the local authority in the year, being:

- High needs funding £241,000 (2021 - £255,000)
- Early years funding £277,000 (2021 - £322,000)
- Pupil premium funding £55,000 (2021 - £34,000)
- Free school meal funding £nil (2021 - £87,000)
- PFI affordability gap £61,000 (2021 - £61,000)
- Place funding £120,000 (2021 - £90,000)
- Growth funding £59,000 (2021 - £nil)
- Top up funding £98,000 (2021 - £nil)
- Special education mental health funding £nil (2021 - £77,000)
- Renewable heating grant £47,000 (2021 - £nil)
- Insurance share gains £46,000 (2021 - £nil)
- Other grants £41,000 (2021 - £12,000)

There were no unfulfilled conditions or other contingencies relating to the grants in the year.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

5 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
Hire of facilities	3	-	3	-
Catering income	463	-	463	237
Trip income	-	234	234	61
Other income	334	-	334	287
	<u>800</u>	<u>234</u>	<u>1,034</u>	<u>585</u>

6 Expenditure

	Staff costs £'000	Non-pay expenditure Premises £'000	Other £'000	Total 2022 £'000	Total 2021 £'000
Academy's educational operations					
- Direct costs	12,173	-	1,188	13,361	12,463
- Allocated support costs	2,564	2,929	1,169	6,662	6,061
	<u>14,737</u>	<u>2,929</u>	<u>2,357</u>	<u>20,023</u>	<u>18,524</u>

Net income/(expenditure) for the year includes:

	2022 £'000	2021 £'000
Fees payable to auditor for:		
- Audit	12	12
- Other services	2	2
Operating lease rentals	55	72
Depreciation of tangible fixed assets	979	925
Gain on disposal of fixed assets	(1)	-
Net interest on defined benefit pension liability	183	161

7 Central services

The academy trust has provided the following central services to its academies during the year:

- Human resources
- Financial services
- Legal services
- IT services
- Educational support services
- Other services as and when arising

The academy trust charges for these services on the following basis:

Flat 4% of GAG income from all academies within the trust.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

7	Central services	(Continued)		
The amounts charged during the year were as follows:		2022	2021	
		£'000	£'000	
Bowland High		138	114	
Roseacre Primary Academy		109	90	
Witton Park Academy		353	281	
Thames Primary Academy		84	72	
		<u>684</u>	<u>557</u>	
8	Charitable activities	Unrestricted funds	Restricted funds	Total
		£'000	£'000	2022
				2021
				£'000
	Direct costs			
	Educational operations	-	13,361	13,361
	12,463			
	Support costs			
	Educational operations	369	6,293	6,662
	6,061			
		<u>369</u>	<u>19,654</u>	<u>20,023</u>
				<u>18,524</u>
	Analysis of costs			2022
				£'000
	2021			£'000
	Direct costs			
	Teaching and educational support staff costs			12,193
	11,688			
	Staff development			129
	40			
	Technology costs			75
	131			
	Educational supplies and services			593
	458			
	Examination fees			143
	84			
	Other direct costs			228
	62			
				<u>13,361</u>
				<u>12,463</u>
	Support costs			
	Support staff costs			2,567
	2,234			
	Depreciation			978
	925			
	Technology costs			241
	138			
	Maintenance of premises and equipment			108
	163			
	Cleaning			212
	256			
	Energy costs			358
	263			
	Rent, rates and other occupancy costs			1,219
	1,166			
	Insurance			54
	55			
	Security and transport			44
	27			
	Catering			369
	395			
	Interest on defined benefit pension scheme			183
	161			
	Legal costs			185
	145			
	Other support costs			126
	120			
	Governance costs			18
	13			
				<u>6,662</u>
				<u>6,061</u>

Included within premises costs £1,085,559 (2021: £1,026,654) in relation to the cost of the PFI building at Witton Park Academy.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

9 Staff

Staff costs

Staff costs during the year were:

	2022 £'000	2021 £'000
Wages and salaries	10,380	10,011
Social security costs	1,065	975
Pension costs	3,015	2,748
Staff costs - employees	14,460	13,734
Agency staff costs	243	99
Staff restructuring costs	34	63
	14,737	13,896
Staff development and other staff costs	152	66
Total staff expenditure	14,889	13,962
Staff restructuring costs comprise:		
Redundancy payments	-	12
Severance payments	34	51
	34	63

Severance payments

The academy trust paid 3 severance payments in the year, disclosed in the following bands:

0 - £25,000 3

Special staff severance payments

Included in staff restructuring costs are non-contractual special staff severance payments totalling £34,472 (2021: £37,528). Individually the payments were £10,401, £11,119 & £12,952.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

9 Staff

(Continued)

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2022 Number	2021 Number
Teachers	159	136
Administration and support	198	171
Management	26	27
	<u>383</u>	<u>334</u>

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2022 Number	2021 Number
£60,001 - £70,000	5	3
£70,001 - £80,000	5	4
£80,001 - £90,000	2	-
£90,001 - £100,000	-	2
£100,001 - £110,000	2	-
£110,001 - £120,000	-	1
£120,001 - £130,000	-	1
	<u></u>	<u></u>

Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £398,000 (2021: £509,000).

10 Trustees' remuneration and expenses

No trustees have been paid remuneration or have received other benefits from employment within the academy trust.

During the year ended 31 August 2022 expenses totaling £34 were reimbursed to 1 trustee (2021: £nil).

11 Trustees' and officers' insurance

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

12 Tangible fixed assets

	Leasehold land and buildings £'000	Assets under construction £'000	Computer equipment £'000	Fixtures, fittings & equipment £'000	Motor vehicles £'000	Total £'000
Cost						
At 1 September 2021	34,209	308	1,209	461	17	36,204
Transfers	670	(670)	-	-	-	-
Additions	255	362	83	36	-	736
Disposals	-	-	-	-	(17)	(17)
At 31 August 2022	35,134	-	1,292	497	-	36,923
Depreciation						
At 1 September 2021	3,403	-	807	353	17	4,580
On disposals	-	-	-	-	(17)	(17)
Charge for the year	728	-	215	36	-	979
At 31 August 2022	4,131	-	1,022	389	-	5,542
Net book value						
At 31 August 2022	31,003	-	270	108	-	31,381
At 31 August 2021	30,806	308	402	108	-	31,624

The net book value of land and buildings comprises:

	2022 £'000	2021 £'000
Long leaseholds (over 50 years)	31,003	31,114

13 Debtors

	2022 £'000	2021 £'000
Trade debtors	38	11
VAT recoverable	112	226
Prepayments and accrued income	326	507
	476	744

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

14 Creditors: amounts falling due within one year

	2022 £'000	2021 £'000
Government loans	9	9
Trade creditors	382	536
Other taxation and social security	-	250
Other creditors	-	49
Accruals and deferred income	521	393
	<u>912</u>	<u>1,237</u>

15 Creditors: amounts falling due after more than one year

	2022 £'000	2021 £'000
Government loans	11	20
	<u>11</u>	<u>20</u>
Analysis of loans	2022 £'000	2021 £'000
Wholly repayable within five years	20	29
Less: included in current liabilities	(9)	(9)
	<u>11</u>	<u>20</u>
Amounts included above	<u>11</u>	<u>20</u>
Loan maturity		
Debt due in one year or less	9	9
Due in more than one year but not more than two years	7	9
Due in more than two years but not more than five years	4	11
	<u>20</u>	<u>29</u>

The Government loans are part of the funding approved by the ESFA for the improvements to academies within the trust. The funding was delivered as a combination of capital grant and a 0% "Salix" loan.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

16 Deferred income

	2022 £'000	2021 £'000
Deferred income is included within:		
Creditors due within one year	129	107
	<u>129</u>	<u>107</u>
Deferred income at 1 September 2021	107	117
Released from previous years	(107)	(117)
Resources deferred in the year	129	107
	<u>129</u>	<u>107</u>
Deferred income at 31 August 2022	129	107

At 31 August 2022 the academy trust was holding income in relation to 2022/23 as follows:

- £57,000 Universal Infant Free School Meals grant income
- £25,000 Trip income
- £47,000 Other income

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

17 Funds

	Balance at 1 September 2021 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2022 £'000
Restricted general funds					
General Annual Grant (GAG)	257	15,252	(14,713)	(199)	597
UIFSM	-	97	(97)	-	-
Pupil premium	-	1,112	(1,112)	-	-
Other DfE/ESFA grants	67	596	(663)	-	-
Other government grants	-	1,045	(1,045)	-	-
Other restricted funds	-	234	(234)	-	-
Pension reserve	(11,067)	-	(812)	10,433	(1,446)
	<u>(10,743)</u>	<u>18,336</u>	<u>(18,676)</u>	<u>10,234</u>	<u>(849)</u>
Restricted fixed asset funds					
Inherited on conversion	13,396	-	(601)	-	12,795
DfE group capital grants	2,766	97	(38)	-	2,825
Capital expenditure from GAG	15,438	-	(308)	199	15,329
Private donations	-	175	(4)	-	171
Donated laptops	68	-	(27)	220	261
	<u>31,668</u>	<u>272</u>	<u>(978)</u>	<u>419</u>	<u>31,381</u>
Total restricted funds	<u>20,925</u>	<u>18,608</u>	<u>(19,654)</u>	<u>10,653</u>	<u>30,532</u>
Unrestricted funds					
General funds	<u>2,392</u>	<u>800</u>	<u>(369)</u>	<u>(220)</u>	<u>2,603</u>
Total funds	<u>23,317</u>	<u>19,408</u>	<u>(20,023)</u>	<u>10,433</u>	<u>33,135</u>

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

17 Funds

(Continued)

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds are those resources that have been designated restricted by the grant provider in meeting the objectives of the academy trust.

Restricted fixed asset funds are those funds relating to the long term assets of the academy used in delivering the objectives of the academy trust.

Unrestricted funds are those funds to which the board of trustees may use in the pursuance of the academy trust's objectives and are expendable at the discretion of the trustees.

The transfer of £199,000 from General Annual Grant restricted general fund to restricted fixed asset funds is to meet the cost of fixed asset additions for which there was no specific capital funding in the year.

The transfer of £220,000 from unrestricted funds to restricted fixed asset funds is for the cost of fixed assets on transfer from Thames Primary Academy.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2022.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

17 Funds

(Continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2020 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2021 £'000
Restricted general funds					
General Annual Grant (GAG)	-	14,385	(13,199)	(929)	257
UIFSM	-	152	(152)	-	-
Pupil premium	-	960	(960)	-	-
Catch-up premium	-	284	(217)	-	67
Other DfE/ESFA grants	4	108	(112)	-	-
Other government grants	-	1,034	(1,034)	-	-
Teachers pay grant	-	171	(171)	-	-
Teachers pension grant	-	500	(500)	-	-
Other restricted funds	-	65	(65)	-	-
Pension reserve	(6,547)	(2,708)	(586)	(1,226)	(11,067)
	<u>(6,543)</u>	<u>14,951</u>	<u>(16,996)</u>	<u>(2,155)</u>	<u>(10,743)</u>
Restricted fixed asset funds					
Inherited on conversion	10,308	3,689	(601)	-	13,396
DfE group capital grants	2,402	411	(47)	-	2,766
Capital expenditure from GAG	12,971	1,794	(256)	929	15,438
Donated laptops	-	89	(21)	-	68
	<u>25,681</u>	<u>5,983</u>	<u>(925)</u>	<u>929</u>	<u>31,668</u>
Total restricted funds	<u>19,138</u>	<u>20,934</u>	<u>(17,921)</u>	<u>(1,226)</u>	<u>20,925</u>
Unrestricted funds					
General funds	<u>2,212</u>	<u>783</u>	<u>(603)</u>	<u>-</u>	<u>2,392</u>
Total funds	<u>21,350</u>	<u>21,717</u>	<u>(18,524)</u>	<u>(1,226)</u>	<u>23,317</u>

Total funds analysis by academy

Fund balances for each academy as at 31 August 2022 and 31 August 2021 were zero, hence a breakdown by academy is not included in these accounts.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

17 Funds

(Continued)

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff £'000	Other support staff costs £'000	Educational supplies £'000	Other costs excluding depreciation £'000	Total 2022 £'000	Total 2021 £'000
Bowland High	2,243	382	275	427	3,327	3,127
Roseacre Primary Academy	2,051	313	123	309	2,796	2,768
Witton Park Academy	5,548	551	459	1,714	8,272	7,548
Thames Primary Academy	1,934	402	134	300	2,770	2,687
Central services	546	919	46	369	1,880	681
	<u>12,322</u>	<u>2,567</u>	<u>1,037</u>	<u>3,119</u>	<u>19,045</u>	<u>16,881</u>

18 Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Endowment Funds £'000	Total Funds £'000
Fund balances at 31 August 2022 are represented by:					
Tangible fixed assets	-	-	31,381	-	31,381
Current assets	2,603	1,520	-	-	4,123
Current liabilities	-	(912)	-	-	(912)
Non-current liabilities	-	(11)	-	-	(11)
Pension scheme liability	-	(1,446)	-	-	(1,446)
Total net assets	<u>2,603</u>	<u>(849)</u>	<u>31,381</u>	<u>-</u>	<u>33,135</u>

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Endowment Funds £'000	Total Funds £'000
Fund balances at 31 August 2021 are represented by:					
Tangible fixed assets	-	-	31,624	-	31,624
Current assets	2,392	1,581	44	-	4,017
Current liabilities	-	(1,237)	-	-	(1,237)
Non-current liabilities	-	(20)	-	-	(20)
Pension scheme liability	-	(11,067)	-	-	(11,067)
Total net assets	<u>2,392</u>	<u>(10,743)</u>	<u>31,668</u>	<u>-</u>	<u>23,317</u>

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

19 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Lancashire County Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

There were no contributions owing to the schemes at 31 August 2022 (2021: £49,297 included within creditors).

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to the TPS in the period amounted to £1,698,000 (2021 £1,636,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

19 Pension and similar obligations

(Continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 16.9 to 19% for employers and 5.5 to 8.5% for employees. The estimated value of employer contributions for the forthcoming year is £721,000.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

The academy trust entered into an agreement to make contributions towards the scheme deficit of £192,500 during the year ending 31 August 2022 in addition to normal funding levels.

Total contributions made	2022 £'000	2021 £'000
Employer's contributions	715	687
Employees' contributions	169	163
Total contributions	<u>884</u>	<u>850</u>
Principal actuarial assumptions	2022 %	2021 %
Rate of increase in salaries	4.3	4.3
Rate of increase for pensions in payment/inflation	2.9	2.9
Discount rate for scheme liabilities	4.3	1.7
Inflation assumption (CPI)	<u>2.8</u>	<u>2.8</u>

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2022 Years	2021 Years
Retiring today		
- Males	22.3	22.4
- Females	25.0	25.1
Retiring in 20 years		
- Males	23.7	23.9
- Females	<u>26.8</u>	<u>26.9</u>

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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19 Pension and similar obligations

(Continued)

Scheme liabilities would have been affected by changes in assumptions as follows:

Sensitivity analysis as at 31 August 2022

Disclosure item	Central	Sensitivity 1 +0.1%pa discount rate	Sensitivity 2 +0.1%pa inflation	Sensitivity 3 +0.1%pa pay growth	Sensitivity 4 1 year increase in life expectancy
	£'000	£'000	£'000	£'000	£'000
Liabilities	13,866	13,560	14,178	13,901	14,148
Assets	(12,420)	(12,420)	(12,420)	(12,420)	(12,420)
Deficit/(surplus)	1,446	1,140	1,758	1,481	1,728
Projected service cost for next year	631	613	651	631	647
Projected net interest cost for next year	47	34	60	48	59

The academy trust's share of the assets in the scheme

	2022 Fair value £'000	2021 Fair value £'000
Equities	5,862	5,487
Other bonds	546	576
Cash and other liquid assets	199	228
Property	1,354	1,087
Other assets	4,459	3,488
Total market value of assets	12,420	10,866

The actual return on scheme assets was £831,000 (2021: £1,274,000).

Amount recognised in the statement of financial activities

	2022 £'000	2021 £'000
Current service cost	1,344	1,112
Interest income	(191)	(166)
Interest cost	374	327
Total operating charge	1,527	1,273

Changes in the present value of defined benefit obligations

	2022 £'000	2021 £'000
At 1 September 2021	21,933	12,607
Transferred in on existing academies joining the academy trust	-	5,547
Current service cost	1,344	1,112
Interest cost	374	327
Employee contributions	169	163
Actuarial (gain)/loss	(9,793)	2,334
Benefits paid	(161)	(157)
At 31 August 2022	13,866	21,933

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

19 Pension and similar obligations

(Continued)

Changes in the fair value of the academy trust's share of scheme assets

	2022 £'000	2021 £'000
At 1 September 2021	10,866	6,060
Transferred in on existing academies joining the academy trust	-	2,839
Interest income	191	166
Actuarial gain	640	1,108
Employer contributions	715	687
Employee contributions	169	163
Benefits paid	(161)	(157)
At 31 August 2022	12,420	10,866

20 Reconciliation of net (expenditure)/income to net cash flow from operating activities

	Notes	2022 £'000	2021 £'000
Net (expenditure)/income for the reporting period (as per the statement of financial activities)		(615)	3,194
Adjusted for:			
Net surplus on transfer of academy in the trust		-	(3,739)
Capital grants from DfE and other capital income		(272)	(281)
Defined benefit pension costs less contributions payable	19	629	425
Defined benefit pension scheme finance cost	19	183	161
Depreciation of tangible fixed assets		979	925
Profit on disposal of fixed assets		(1)	-
Decrease/(increase) in debtors		224	(295)
(Decrease)/increase in creditors		(325)	35
Stocks, debtors and creditors transferred on conversion		-	27
Net cash provided by operating activities		802	452

21 Analysis of changes in net funds

	1 September 2021 £'000	Cash flows £'000	31 August 2022 £'000
Cash	3,273	374	3,647
Loans falling due within one year	(9)	-	(9)
Loans falling due after more than one year	(20)	9	(11)
	3,244	383	3,627

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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22 Long-term commitments

Operating leases

At 31 August 2022 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2022 £'000	2021 £'000
Amounts due within one year	69	55
Amounts due in two and five years	91	55
	<u>160</u>	<u>110</u>

Other contractual commitments

At 31 August 2022 the total of the academy trust's future minimum lease payments under other contractual commitments was:

	2022 £'000	2021 £'000
Amounts due within one year	1,329	1,173
Amounts due in two and five years	5,316	4,691
Amounts due after five years	14,621	14,074
	<u>21,266</u>	<u>19,938</u>

The academy buildings at Witton Park Academy are provided on a PFI contract which at 31 August 2022 had a further 16 years to run. The basic annual payment and affordability gap paid for the 12 months to 31 August 2022 was £1,085,000 (2021: £966,000) and the cost for period 1 September 2022 to 31 March 2023 is expected to be £775,000.

23 Capital commitments

	2022 £'000	2021 £'000
Expenditure contracted for but not provided in the accounts	-	431

There were no capital commitments entered into at the end of the year. At the end of the prior year the trust had committed to three projects for three of the academies, the 3G pitch at Bowland High School totalling £239,000, classroom refurbishments at Witton Park Academy totalling £177,000 and SEMH unit playground at Thames Primary Academy totalling £15,000

ACHIEVEMENT THROUGH COLLABORATION TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

24 Related party transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest.

The following related party transactions took place in the financial period:

Expenditure Related Party Transactions

Lighthouse Consultancy:

The academy trust made purchases totalling £nil (2021: £1,350) of which trustee T Nixon is a director.

The Grand Clitheroe:

The academy trust made purchases for rental of facilities totalling £3,048 (2021: £200). One of the academy trusts' members, S Lancaster, is the owner.

The academy trust has not complied with all relevant ESFA guidelines in relation to the disclosure of transactions with related parties prior to them taking place.

Income Related Party Transactions

During the year the academy trust received a donation of £175,000 from The Lancaster Foundation, of which a member of ATCT is a trustee. The donation was in relation to a capital project.

During the year £nil (2021: £667) was received from The Star Institute of which trustee S Hussain is an employee and leadership coach.

25 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.